

VI. Annual Action Plan

Expected Resources

AP-15 Expected Resources – 91.220(c)(1,2)

Anticipated Resources

Program	Source of Funds	Uses of Funds	Expected Amount Available Year 1				Expected Amount Available Reminder of ConPlan \$	Narrative Description
			Annual Allocation: \$	Program Income: \$	Prior Year Resources: \$	Total: \$		
CDBG	public - federal	Acquisition Admin and Planning Economic Development Housing Public Improvements Public Services	870,316	280,021	525,812	1,676,149	2,819,351	The Norwalk Redevelopment Agency, as contracted by the City, will use HUD, CPD funds to increase high quality affordable housing, expand economic opportunities, modernize public facilities and infrastructure, and increase available social services to the residents of Norwalk.

Table 54 - Expected Resources – Priority Table

Explain how federal funds will leverage those additional resources (private, state and local funds), including a description of how matching requirements will be satisfied

The City awards a portion of its annual Community Development Block Grant (CDBG) allocation as grants to local organizations through a competitive process and recommends applicants provide matching funds, \$2/\$1 match for public service programs and a \$1/\$1 match for all other programs. Organizations in receipt of these grants receive support from an array of public and private sources to provide high quality and innovative programming in service of the community. The Norwalk Redevelopment Agency (Agency) works strategically so that federal funds attract additional funding and spur private development to meet the needs of the community. The Agency has leveraged portions of its CDBG award to access additional federal funds: two Section 108 loan guarantees one providing seed capital to the Economic and Community Development Loan Fund and the other is a pending application for the Globe Theater project. The Norwalk Housing Authority and the Agency were awarded a \$30 million HUD Choice Neighborhood Implementation grant in June 2014 and are leveraging significant public and private resources to reposition the neighborhood to build a better future for current residents and to welcome new households and businesses to the area.

If appropriate, describe publically owned land or property located within the jurisdiction that may be used to address the needs identified in the plan

Two City-owned vacant properties will be developed into mixed-income housing for the CNI project described above. Ryan Park, a community park adjacent to Washington Village, will be redesigned to be more responsive to community needs.

Annual Goals and Objectives

AP-20 Annual Goals and Objectives

Goals Summary Information

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
1	Residential rehabilitation	2015	2019	Affordable Housing	South Norwalk Citywide	Increase high quality and affordable housing	\$834,659	Rental units rehabilitated: 129 Household Housing Unit Homeowner Housing Rehabilitated: 8 Household Housing Unit
2	Economic development: technical assistance	2015	2019	Non-Housing Community Development	South Norwalk	Expand economic opportunities	\$93,513	Businesses assisted: 4 Businesses Assisted
3	Public facility rehabilitation	2015	2019	Non-Housing Community Development	South Norwalk Citywide	Modernize public facilities and infrastructure	\$273,576	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 16,618 Persons Assisted
4	Improve public infrastructure: modern & safe	2015	2019	Non-Housing Community Development	South Norwalk	Modernize public facilities and infrastructure	\$36,592	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit: 3,125 Persons Assisted

Sort Order	Goal Name	Start Year	End Year	Category	Geographic Area	Needs Addressed	Funding	Goal Outcome Indicator
5	Community cleanups	2015	2019	Non-Housing Community Development	South Norwalk	Modernize public facilities and infrastructure	\$20,329	Public service activities other than Low/Moderate Income Housing Benefit: 3,125 People Assisted Brownfield acres remediated: 2 Acre
6	Basic services	2015	2019	Non-Homeless Special Needs	South Norwalk Citywide	Increase in available social services	\$76,412	Public service activities other than Low/Moderate Income Housing Benefit: 555 Persons Assisted
7	Health & mental health services	2015	2019	Homeless Non-Homeless Special Needs	Citywide	Increase in available social services	\$46,000	Public service activities other than Low/Moderate Income Housing Benefit: 36 Persons Assisted
8	Employment training	2015	2019	Non-Housing Community Development	Citywide		\$15,000	Public service activities other than Low/Moderate Income Housing Benefit: 40 Persons Assisted
9	Housing services	2015	2019	Affordable Housing Public Housing Homeless Non-Homeless Special Needs	Citywide	Increase in available social services	\$50,000	Public service activities for Low/Moderate Income Housing Benefit: 218 Households Assisted Homelessness prevention: 100 households

Table 55 – Goals Summary

Goal Descriptions

1	Goal Name	Residential rehabilitation
	Goal Description	The residential rehab goal is inclusive of single- and multi-unit residential rehab CDBG matrix codes 14A and 14B, respectively; public housing modernization CDBG matrix code 14C; acquisition CDBG matrix code 14G; and housing rehab administration CDBG matrix code 14H.
2	Goal Name	Economic development
	Goal Description	The City will award a competitive grant to an organization in Norwalk that will provide economic development technical assistance to businesses in the area; the CDBG matrix code 18B.
3	Goal Name	Public facility rehabilitation
	Goal Description	The public facility rehab goal is inclusive of senior centers CDBG matrix code 03A; handicapped centers CDBG matrix code 03B; homeless facilities CDBG matrix code 03C; youth centers CDBG matrix code 03D; neighborhood facilities CDBG matrix code 03E; parks and recreational facilities CDBG matrix code 03F; fire stations/equipment CDBG matrix code 03O; and facilities for AIDS patients CDBG matrix code 03S.
4	Goal Name	Public infrastructure modernization
	Goal Description	The public infrastructure modernization goal is inclusive of street improvements CDBG matrix code 03K; sidewalks CDBG matrix code 03L.
5	Goal Name	Community Cleanups
	Goal Description	The community cleanups goal is inclusive of cleanup of contaminated sites and neighborhood cleanups, CDBG matrix codes 04A and 05V, respectively.
6	Goal Name	Basic services
	Goal Description	Basic services are inclusive of senior services CDBG matrix code 05A; youth services CDBG matrix code 05D; and childcare services CDBG matrix code 05L.
7	Goal Name	Health & mental health services
	Goal Description	Health and mental health services are inclusive of substance abuse services CDBG matrix code 05F; services for battered and abused spouses CDBG matrix code 05G; services for abused and neglected children CDBG matrix code 05N; and mental health services CDBG matrix code 05O.
8	Goal Name	Employment training
	Goal Description	The City will award a competitive grant to an organization in Norwalk that will provide employment training services in the area; the CDBG matrix code is 05H.
9	Goal Name	Housing services
	Goal Description	Housing services are inclusive of operating costs of homeless and HIV/AIDS patients programs CDBG matrix code 03T; fair housing activities CDBG matrix code 05J; subsistence payments CDBG matrix code 05Q; security deposits CDBG matrix code 05T; and housing counseling CDBG matrix code 05U.

Table 56 – Goals Descriptions

Projects

AP-35 Projects – 91.220(d)

Introduction

The projects funded in the 2015 Annual Action Plan meet the needs of low- and moderate-income individuals and households. Public facility activities will address building and site improvements in an educational facility, a community center, a facility for persons with intellectual and developmental disabilities and parks and recreation facilities and street improvements in South Norwalk. Housing activities include energy saving repairs and ADA upgrades to elderly housing and homeless housing and the rehab of 12 housing units and the acquisition of four housing units through the City Neighborhood Program. Public service projects comprise 15% of Norwalk's CDBG grant for 2015 and are designed to serve low- and moderate-income individuals and families, including seniors, youth, children, persons with disabilities and victims of domestic abuse. These projects have been defined in accordance with HUD's uncapped income limits.

Projects

#	Project Name
1	Project Year 41 - Administration
2	Project Year 41 - City Neighborhoods
3	Project Year 41 - Window Replacement - an energy saving, elderly serving project
4	Project Year 41 - Facility Improvements - Modernize & Update Doors, Gym & Classroom
5	Project Year 41 - Dialectic Behavioral Therapy for Teens
6	Project Year 41 - L.I.F.T. Program - Distracted Driving
7	Project Year 41 - Supportive Housing Case Management Services
8	Project Year 41 - Jump Start Self-Sufficiency Program
9	Project Year 41 - Head Start ELLI Initiative
10	Project Year 41 - Rehab and ADA Upgrade at Leroy Downs Apartments
11	Project Year 41 - Sheffield Island Education Program
12	Project Year 41 - Elder Abuse Prevention Initiative
13	Project Year 41 - Heating System for Supportive/Affordable Housing
14	Project Year 41 - Emergency Financial Assistance
15	Project Year 41 - Girls Computer Science Project
16	Project Year 41 - SoNoCC Renaissance Project
17	Project Year 41 - STAR, Inc. Paving and Drainage for Parking, Handicapped Ramps and Walkways

Table 57 - Project Information

Describe the reasons for allocation priorities and any obstacles to addressing underserved needs

The majority of Norwalk's projects, including public service, housing, public facility and public infrastructure activities, are selected through a competitive process. All of the CDBG projects and programs funded in 2015 were chosen because they address the high priority needs identified by the City through the needs assessment. The greatest obstacle to meeting underserved needs is insufficient funds. Projects selected for CDBG funding were prioritized, in part, on the project applicants' ability to maximize the utilization of non-CDBG funds and services to serve the greatest number of beneficiaries.

AP-38 Project Summary

Project Summary Information

1	Project Name	Project Year 41 - Administration
	Target Area	Citywide
	Goals Supported	Residential rehabilitation Code enforcement Economic development: technical assistance Public facility rehabilitation Improve public infrastructure: modern & safe Community cleanup Basic services Health & mental health services Employment training Housing services
	Needs Addressed	Increase high quality and affordable housing Expand economic opportunities Modernize public facilities and infrastructure Increase in available social services
	Funding	CDBG: \$230,067
	Description	NORWALK REDEVELOPMENT AGENCY obo CITY OF NORWALK - The Norwalk Redevelopment Agency requests \$230,067 in PY41 CDBG funding to cover costs associated with administration of the City's CDBG program for the 2015-2016 fiscal year. The proposed Priority Needs of the City's CDBG program are: to increase high quality and affordable housing opportunities, to expand economic opportunities, to modernize public facilities and infrastructure and to increase available social services.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	This program will benefit the City's approximately 36,236 households, of whom about 64% will be low/moderate income.
	Location Description	This project will be undertaken throughout the City in the following census tracts: 0425, 0426, 0427, 0428, 0429, 0430, 0431, 0432, 0433, 0434, 0435, 0436, 0437, 0438, 0439, 0440, 0441, 0442, 0443, 0444, 0445 and 0446.

	Planned Activities	This project will include sub-recipient orientation, contract execution; follow-up on project compliance and status; set up and review of quarterly reports; approval and processing of sub-recipient claims; and administration of the PY40 (CAPER) & PY42 (NOFA, Application, AAP).
2	Project Name	Project Year 41 - City Neighborhoods
	Target Area	South Norwalk Citywide
	Goals Supported	Residential rehabilitation Economic development: technical assistance Public facility rehabilitation Improve public infrastructure: modern & safe Community Cleanup
	Needs Addressed	Increase high quality and affordable housing Expand economic opportunities Modernize public facilities and infrastructure
	Funding	CDBG: \$906,578
	Description	City Neighborhoods focuses its efforts on revitalizing the Urban Core, and includes a new initiative, the South Norwalk Renovation Program. As previously approved by the Common Council, \$500,000 of the funds are reprogrammed to the Choice Neighborhood (bounded to the north by Washington Street, the east by Water Street, the south by Concord Street and the west by Dr. Martin Luther King, Jr. Drive) for the purpose of acquiring and/or rehabilitating two small, unoccupied, multi-family homes, for a total of four housing units. These activities will address the National Objective of Low/Mod Housing Benefit (LMH), the National Objective Measurement of Providing Decent Affordable Housing and the National Outcome Measurement of Availability/Accessibility.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	These activities will benefit over 42,000 low/moderate income people in South Norwalk and throughout the Urban Core.
	Location Description	These activities will take place in the following areas: Choice Neighborhood Initiative area, South Norwalk, the Enterprise Zone and the West Avenue corridor. The three census tracts in which these activities will occur at 0434, 0437 and 0441.

	Planned Activities	Planned activities include acquisition of four housing units (two unoccupied small-multifamily homes, one of which is in the Choice Neighborhood Initiative area) for renovation; provision of technical assistance to four businesses; modernization of two parks, street improvements to one intersection via the implementation of the complete street design and the assessment of two acres of potentially contaminated land (Day St parcels).
3	Project Name	Project Year 41 - Window Replacement - an energy saving, elderly serving project
	Target Area	Citywide
	Goals Supported	Residential rehabilitation
	Needs Addressed	Increase high quality and affordable housing
	Funding	CDBG: \$67,500
	Description	<p>BROAD RIVER HOMES (BRH) - Since 1983 BRH has provided 48 affordable apartments to a diverse community of seniors. Currently BRH has 50 residents. The organization provides meals 365 days a year. Students and tenants assist its chef. BRH have a live-in Super and a Services Coordinator. BRH occupies the former Broad River School.</p> <p>This project will update the windows in BRH's aging building. The age of the building adds to the challenge of maintenance and improvement. The structure has 218 windows - a big challenge. Many are in need of repair or replacement. Repair has proven costly and ineffective. Fuel costs will be significantly reduced with energy-saving windows. This project plans for the replacement of 100 windows.</p>
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit approximately 48 households. It is estimated that 100% of the beneficiaries will be low/moderate income.
	Location Description	108 New Canaan Ave.
Planned Activities	The planned activity for this project is housing rehabilitation.	
4	Project Name	Project Year 41 - Facility Improvements – Modernize & Update Doors, Gym & Classroom
	Target Area	Citywide
	Goals Supported	Public facility rehabilitation

	Needs Addressed	Modernize public facilities and infrastructure
	Funding	CDBG: \$37,500
	Description	THE CARVER FOUNDATION: This project will replace all interior fire doors that are broken, damaged and inoperable. Replace permanent gymnasium wall padding to ensure students will be safe while using the gymnasium. Replace current room divider to allow the space to be converted to two classrooms (meeting the Department of Public Health guidelines) and also available to the Norwalk Community for small gatherings. These renovations will make the center safe and efficient. Carver Center programming includes free after-school programming, an affordable summer camp, GED and ESL classes, recreation programs and community events.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit approximately 2,140 people, about 93% of whom will be low/moderate income.
	Location Description	7 Academy St.
	Planned Activities	The planned activity for this project is the rehabilitation of a public facility.
5	Project Name	Project Year 41 - Dialectic Behavioral Therapy for Teens
	Target Area	Citywide
	Goals Supported	Health & mental health services
	Needs Addressed	Increase in available social services
	Funding	CDBG: \$46,000
	Description	CHILD GUIDANCE CENTER OF MID-FAIRFIELD - This project will provide Norwalk with a Dialectical Behavior Therapy (DBT) program for adolescents with serious self-harming symptoms (cutting, suicidal thoughts). They need an Intensive Outpatient level of intervention/availability (24/7 crisis intervention & access to after-hours). DBT emphasizes the interplay between social environments and the psychological health, or how a person interacts with others in different environments and relationships. Some people are prone to react in a more intense and out-of-the-ordinary manner toward certain emotional situations.
	Target Date	6/30/2016

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 36 people will benefit from this project; about 97% of the beneficiaries will be low/moderate income.
	Location Description	100 East Main St.
	Planned Activities	Planned activities for this project include staff training and client treatment.
6	Project Name	Project Year 41 - L.I.F.T. Program - Distracted Driving
	Target Area	South Norwalk
	Goals Supported	Basic services
	Needs Addressed	Increase in available social services
	Funding	CDBG: \$15,000
	Description	SONO ENTERTAINMENT & RECORDING STUDIOS - This project will engage 15 youth through the L.I.F.T. Program to produce a documentary and Public Service Announcement (PSA) on the dangers of distracted driving. Through hands-on training, L.I.F.T. will expose students to science, technology and math principles as they relate to sound and video production as well as to relevant software packages. The program will directly engage 15 youth, and affect countless others through the powerful message developed on the seriousness of distracted driving.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit approximately 15 people; about 100% will be low/moderate income.
	Location Description	56 North Main St.
	Planned Activities	This project will include hiring staff, registering youth participants, securing equipment and venues as needed, creating and debuting the promotional materials.
7	Project Name	Project Year 41 - Supportive Housing Case Management Services
	Target Area	Citywide
	Goals Supported	Housing services
	Needs Addressed	Increase in available social services
	Funding	CDBG: \$15,000

	Description	LIBERATION PROGRAMS - This project will support case management services at Gini's House, an 18-unit permanent supportive housing complex for families operated by Liberation Programs. Services are focused on helping tenants maintain their housing by providing links to resources that include job readiness and employment, financial and computer literacy, health and wellness, parenting and family planning as well as other identified needs.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	This project will serve approximately 18 people. It is estimated that all the beneficiaries will be low/moderate income.
	Location Description	4 Elmcrest Terrace
	Planned Activities	This project will provide direct services to clients so they can maintain housing.
8	Project Name	Project Year 41 - Jump Start Self-Sufficiency Program
	Target Area	Citywide
	Goals Supported	Employment training
	Needs Addressed	Increase in available social services
	Funding	CDBG: \$15,000
	Description	MID-FAIRFIELD AIDS PROJECT (MFAP) - MFAP will purchase the Jump Start program, a workplace readiness training curriculum, instruct one 13 week session and place and follow participants. This program is a proven 13-week workplace readiness program that promotes self-sufficiency and provides participants skills.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit approximately 40 people. It is estimated that all the beneficiaries will be low/moderate income.
	Location Description	9 Moore Place
	Planned Activities	The planned activities for this project include enrolling participants, conducting instruction, placing participants in jobs and following the outcome.
9	Project Name	Project Year 41 - Head Start ELLI Initiative

	Target Area	South Norwalk
	Goals Supported	Basic services
	Needs Addressed	Increase available social services
	Funding	CDBG: \$15,955
	Description	NORWALK HOUSING AUTHORITY (NHA) - The NHA'S oversight of the Head Start/School Readiness program (SR) is a crucial component to its educational initiative. It also aligns with Connecticut's important SR initiatives. This project will fund professional development in the Early Language and Literacy Initiative (ELLI) model for teaching staff in the program. It provides critical ELLI model skills to best serve the students and parents. Every child gets prepared for school; parents and teachers have access to valuable resources, and the Norwalk public schools and community benefit with better-prepared students. This will fund PHASE ONE of a three-year project.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit approximately 240 people. It is estimated that all the beneficiaries will be low/moderate income.
	Location Description	Nathaniel Ely Center
	Planned Activities	This project will consist of planning and continued professional development opportunities for early education staff.
10	Project Name	Project Year 41 - Rehab and ADA Upgrade at Leroy Downs Apartments
	Target Area	South Norwalk
	Goals Supported	Residential rehabilitation
	Needs Addressed	Increase high quality and affordable housing
	Funding	CDBG: \$42,936

	Description	NORWALK HOUSING AUTHORITY (NHA) - The NHA will upgrade and improve the Leroy Downs senior housing residents' only elevator. Upgrade is necessary to comply with current ADA laws and regulations; the elevator cab presently does not meet compliance standards. Leroy Downs is a four-story building with 49 residential apartments for LMI seniors. The NHA has matching funds for this work as it is part of a larger capital improvement project scheduled for implementation at Leroy Downs. The NHA earmarked a total of \$270,000.00 for rehabilitation at Leroy Downs.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	This project will benefit approximately 49 households. It is estimated that all the beneficiaries will be low/moderate income.
	Location Description	Leroy Downs Senior Apartments
	Planned Activities	The planned activity for this project is the modification of the elevator at the Leroy Downs Senior Apartments.
11	Project Name	Project Year 41 - Sheffield Island Education Program
	Target Area	South Norwalk
	Goals Supported	Basic services
	Needs Addressed	Increase in available social services
	Funding	CDBG: \$15,457
	Description	NORWALK SEAPORT ASSOCIATION - The Norwalk Seaport Association offers a cultural, environmental and historical journey to Sheffield Island. The island and the lighthouse provide a unique historical and educational venue which strives to increase awareness, appreciation and consideration for our environment and shows how this contributes to our quality of life. For the past twenty years the Association has brought kids out to the island. It has now grown to over 500 children each year. The Association has worked closely with Carver, Neon, Maritime Center and several elementary schools. This project will grow the education program and it will continue to be offered to low and moderate income children.
	Target Date	6/30/2016

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 250 people will benefit from this project, about 90% of will be low/moderate income.
	Location Description	Sheffield Island
	Planned Activities	This project will include recruiting eligible participants, scheduling trips, planning age appropriate education programming and hiring additional staff as needed.
12	Project Name	Project Year 41 - Elder Abuse Prevention Initiative
	Target Area	Citywide
	Goals Supported	Basic services
	Needs Addressed	Increase in available social services
	Funding	CDBG: \$20,000
	Description	NORWALK SENIOR CENTER - In 2014, the Norwalk Police department arrested five individuals for assault on victims 60 years+ where there was a domestic relationship between aggressor and victim. According to Lt. Paul Resnick, the seniors who were beaten were frequently parents. This project is a community-wide training for all caretakers (as well as those sharing space with the elderly) designed to provide education and resources to help prevent domestic violence. The trainings will be hosted at the Norwalk Senior Center and in the Norwalk Housing Authority's Senior Housing sites and Washington Village, four times per year.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	This project would benefit about 400 people; almost all will be low/moderate income.
	Location Description	11 Allen Rd. and 92 Cedar St.
	Planned Activities	This project will consist of quarterly trainings.
13	Project Name	Project Year 41 - Heating System for Supportive/Affordable Housing
	Target Area	South Norwalk
	Goals Supported	Residential rehabilitation

	Needs Addressed	Increase high quality and affordable housing
	Funding	CDBG: \$25,000
	Description	OPEN DOOR SHELTER - This project would support updates to heating systems for four aged, failing heating systems in four supportive housing units in South Norwalk.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	The project will improve heating for approximately 24 households; about 100% of will be low/moderate income.
	Location Description	4 Couch St., 129 S Main St., 137 S. Main St., and 70 Chestnut St.
	Planned Activities	The planned activities for this project are as follows: Replacement of boiler; Upgrade and modify aging furnace and update/cleaning of ductwork; Replace furnace; and Replacement of corroded baseboard heating and water heaters and thermostats.
14	Project Name	Project Year 41 - Emergency Financial Assistance
	Target Area	South Norwalk
	Goals Supported	Basic services
	Needs Addressed	Increase in available social services
	Funding	CDBG: \$35,000
	Description	PERSON-TO-PERSON (P2P) - The Emergency Financial Assistance project is designed to assist low-income residents of Norwalk move toward self-sufficiency by providing rental assistance to households in a situational crisis and security deposit assistance so they may secure affordable housing and avoid homelessness. P2P also provides assistance with utilities for families who are struggling. Before providing assistance, P2P caseworkers meet with clients and conduct comprehensive assessments, as well as provide budget counseling. In 2014, P2P provided an average of \$406 to 146 Norwalk households to assist with rent or security deposit payments, which were paid directly to the landlord.
	Target Date	6/30/2016

	Estimate the number and type of families that will benefit from the proposed activities	Approximately 200 people and 100 households will benefit from this program. It's anticipated that 100% of the participants will be low/moderate income.
	Location Description	The services for this project will be provided out of 46 South Main St. in Norwalk. The benefits of this program will be felt in the following census tracts: 0425, 0426, 0427, 0428, 0429, 0430, 0431, 0432, 0433, 0434, 0435, 0436, 0437, 0438, 0439, 0440, 0441, 0442, 0443, 0444, 0445 and 0446.
	Planned Activities	The activities of this project include an ongoing cycle of client intake, assessment, advocacy, approval of rent/security payments and follow up.
15	Project Name	Project Year 41 - Girls Computer Science Project
	Target Area	Citywide
	Goals Supported	Basic services
	Needs Addressed	Increase in available social services
	Funding	CDBG: \$10,000
	Description	SATURDAY ACADEMY INC -The Girls Computer Science Project is for middle school girls Grades 6-8. The goal of the Girls Computer Science Project is to show girls that they can use technology for social impact and to make a difference in their communities because girls tend to gravitate towards careers or projects through which they can bring about a positive change. The project will show them that technology is a fantastic way to accomplish this. They will build something using computer science and technology that can help solve an imminent social problem under one of three themes - global health, a safer world, and intelligent technology. They will have the opportunity to build real world software.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	This project will serve about 50 people, 80% of whom will be low/moderate income.
	Location Description	This project will be available at all five middle schools in Norwalk.

	Planned Activities	This project will consist of meeting and training teachers and developing and showcasing projects.
16	Project Name	Project Year 41 - SoNoCC Renaissance Project
	Target Area	South Norwalk
	Goals Supported	Public facility rehabilitation
	Needs Addressed	Modernize public facilities and infrastructure
	Funding	CDBG: \$80,000
	Description	SOUTH NORWALK COMMUNITY CENTER (SoNoCC) - The SoNoCC Renaissance Project is a phased facilities improvement of 98 S. Main Street. The final phase is an industrial kitchen, additional classroom, multipurpose room, reception and waiting area. There need for a receptionist/waiting area. The kitchen is necessary to add nutrition and creative teaching to the programs.
	Target Date	6/30/2016
	Estimate the number and type of families that will benefit from the proposed activities	About 3,125 people will benefit from this project and approximately 78% of those people will be low/moderate income.
	Location Description	98 South Main St.
	Planned Activities	The planned activity for this project is enhancing and modernizing SoNoCC facilities.
17	Project Name	Project Year 41 - STAR, Inc. Paving and Drainage for Parking, Handicapped Ramps and Walkways
	Target Area	Citywide
	Goals Supported	Public facility rehabilitation
	Needs Addressed	Modernize public facilities and infrastructure
	Funding	CDBG: \$99,155

Description	STAR INC - Drainage Mitigation, site preparation, asphalt resurfacing 56,075sq ft parking lot, drive, handicapped ramps, walkways for STAR, Inc. Center serving 600 local individuals annually who have intellectual and developmental disabilities (I/DD) and their families. Project is necessary for ADA and to ensure the safety of the people served, many with severe physical handicaps and mobility challenges. The aged infrastructure, coupled with significant damage resulting from more recent storms and severe winters require thorough corrective actions that are beyond the band aid annual patch jobs to ensure the safe transport of our clients for their daily programs and evacuation drills or emergencies.
Target Date	6/30/2016
Estimate the number and type of families that will benefit from the proposed activities	About 600 people will benefit from this project, 100% of whom will be low/moderate income.
Location Description	182 Wolfpit Ave.
Planned Activities	The planned activities for this project are paving and drainage for parking, handicapped ramps and walkways.

Table 58 – Project Summary Information

AP-50 Geographic Distribution – 91.220(f)

Description of the geographic areas of the entitlement (including areas of low-income and minority concentration) where assistance will be directed

The City will allocate CDBG funds to assist low-income neighborhoods and individuals throughout the City. Within the City there are two geographic areas of critical need, which are the focus of extensive ongoing planning and redevelopment efforts. These areas are Wall Street Redevelopment Area and South Norwalk. Since June 2004, the Wall Street Redevelopment Area of Norwalk has been determined to be deteriorated, substandard or detrimental to the safety, health, morals or welfare of the City. Wall Street is the northern anchor of Norwalk's urban corridor. Approximately 94% of residents in the Wall Street Redevelopment Area are low-/moderate-income.

South Norwalk is the southern anchor of Norwalk's urban corridor. Within the South Norwalk neighborhood is HUD's "Choice Neighborhood," bounded to the north by Washington Street, the east by Water Street, the south by Concord Street and the west by Dr. Martin Luther King, Jr. Drive. South Norwalk, specifically, the Choice Neighborhood, was severely damaged by flooding caused by Superstorm Sandy, resulting in the need to replace the Norwalk Housing Authority's (NHA) Washington Village complex. The NHA and the Agency were awarded a \$30 million HUD Choice Neighborhood Implementation grant to build a new development replacing the Washington Village units and adding mixed-income and market rate units to the project.

Rationale for the priorities for allocating investments geographically

Wall Street and the Choice Neighborhood have experienced an extended period of social and financial divestment resulting in abandoned and poorly maintained properties. These conditions have cultivated the perception that the area is distressed and have detracted from residents' experiences. There are valuable assets and new projects in South Norwalk and Wall Street and continued and significant community and financial resources are required in order to fully capitalize on the investments being made in these areas. The Choice Neighborhood Initiative is leveraging a \$30 million grant from HUD to attract approximately \$120 million in private, other Federal, and State resources to South Norwalk. The Agency has submitted a Section 108 application to help finance the rehabilitation of the Globe Theater, a civic and cultural anchor of the Wall Street neighborhood.

Affordable Housing

AP-55 Affordable Housing – 91.220(g)

Introduction

Increasing the number of high quality and affordable housing is a high priority in the City of Norwalk. Sufficient amounts of affordable housing in a community can have multiple positive impacts on lower-income households, including housing choice and the opportunity to save money and build financial security. HUD’s 2007-2011 Comprehensive Housing Affordability Strategy (CHAS) data show housing need is most prevalent among the extremely low-income group (at or below 30% AMI), which is also the group most at risk of losing their housing because of cost burden. The age of the housing stock in Norwalk has implications for the need for housing rehabilitation and lead abatement. Housing needs and qualities are analyzed in discussed in more detail in the Needs Assessment and Market Analysis sections of the Consolidated Plan. Housing activities, including energy saving repairs and ADA upgrades to elderly housing and homeless housing and the rehab of 12 housing units and the acquisition of four housing units will assist approximately 137 low-income households.

One Year Goals for the Number of Households to be Supported	
Homeless	24
Non-Homeless	16
Special-Needs	97
Total	137

Table 59 - One Year Goals for Affordable Housing by Support Requirement

One Year Goals for the Number of Households Supported Through	
Rental Assistance	0
The Production of New Units	0
Rehab of Existing Units	133
Acquisition of Existing Units	4
Total	137

Table 60 - One Year Goals for Affordable Housing by Support Type

AP-60 Public Housing – 91.220(h)

Introduction

The Norwalk Housing Authority (NHA), the principal provider of assisted housing in the City has 1,077 public housing units and 715 housing choice vouchers. The NHA forms strategic partnerships with the City and nonprofits to serve its residents.

Actions planned during the next year to address the needs to public housing

Next year, the NHA expects approximately \$1 million from the HUD Capital Fund. With that funding, the NHA plans on addressing the following in its developments (with the exception of Washington Village): health and safety issues and meeting ADA requirements; heating systems; other needs, with priority to older properties.

The NHA, partnering with the Norwalk Redevelopment Agency, was awarded a Choice Neighborhood Implementation grant in 2014 for South Norwalk. The Choice Neighborhood Initiative (CNI) project will represent the largest capital improvement for the NHA in 2015. The development will replace 136 units of housing at Washington Village (an NHA family development) with 273 units of mixed income housing. When finished, the development will include a Community Center and a resource center.

Supported by the CNI, the NHA will help Washington Village residents become economically self-sufficient and more able to meet their personal wellness goals. Key partners include Norwalk Community College, Career Resources, Inc., Norwalk Community Health Center, Day Street Health Center and Norwalk Hospital.

The NHA works to encourage self-sufficiency, reduce dependency and help break the cycle of poverty. The NHA has 105 participants in the targeted Family Self-Sufficiency program. This program serves a range of households with programs ranging from managing finances to establishing careers and improving employment. Five people graduated from the program in 2014 with an average escrow disbursement for graduates of \$6,357 which is used for further education, homeownership and other productive uses.

Actions to encourage public housing residents to become more involved in management and participate in homeownership

The NHA has a resident advisory board (RAB), with membership of 18 to 22 people. On occasion, a member resigns or leaves the NHA and a volunteer member is recruited to fill that spot. The RAB meets at least quarterly and is briefed by the NHA staff on changes to policy and improvements to the housing developments. In addition to the RAB, the NHA Board of Directors has a resident representative and each development has a resident group that meets three to four times a year or as needed. Each of these groups participated in the formulation of the Five Year Plan for the NHA which was completed in 2014.

For the CNI, the NHA and its consultants will reach out continuously to Washington Village residents to keep them engaged in the development of the replacement units. The NHA will implement a general “people plan” that includes a broad network of community partners. The total CNI funded commitment for the “people plan” is over \$4 million, leveraging over \$18 million. For instance, the Norwalk Community College and Workforce Inc. will provide educational and workforce training opportunities to Washington Village residents that could lead to an income level that would support homeownership.

If the PHA is designated as troubled, describe the manner in which financial assistance will be provided or other assistance

N/A

Discussion

The Norwalk Housing Authority (NHA) continually evaluates the needs of residents and institutes program initiatives to meet those needs. Those efforts include programs often found at housing agencies, like the Family Self-Sufficiency program. In addition, the NHA reaches out with programs not normally found at housing authorities. For instance, the NHA administers a Head Start program. The NHA also has instituted two programs aimed at school age children: the Learning Centers and the Scholarship Program. The former addresses literacy gaps for children and the latter provides a path to higher education.

AP-65 Homeless and Other Special Needs Activities – 91.220(i)

Introduction

The City of Norwalk is not a direct recipient of Emergency Solutions Grant (ESG) or Housing Opportunities for Persons with AIDS (HOPWA) funds. The Mayor's Office is a member of the Norwalk/Fairfield County Continuum of Care (CoC). The Agency works closely with social service providers in the City. The City has awarded CDBG grants and loans in support of efforts to prevent and end homelessness and meet the needs of non-homeless people with special needs. Through the CDBG goals for basic, health and mental health and housing services and employment training the City will support homeless housing and service providers to prevent and end homelessness. The Agency will continue to support social service providers in the City, financially and as a collaborative partner, in the coming year.

Describe the jurisdictions one-year goals and actions for reducing and ending homelessness including:

Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs

The members of the CoC will continue working together to reach out to homeless persons and assess their needs. Homeless and special needs housing and service providers, the Norwalk Police Department and local businesses have joined the SoNo Alliance and are connecting unsheltered homeless people with services through information and transportation. To ensure housing first, the United Way's 2-1-1 call center and homeless housing and service providers will continue to conduct initial assessments with people in need followed by the Vulnerability Index and Service Prioritization Decision Assistance Tool (VI-SPDAT) assessment when people are housed. It is anticipated that the Norwalk/Fairfield County CoC, the Stamford/Greenwich CoC and the Bridgeport CoC will merge.

Addressing the emergency shelter and transitional housing needs of homeless persons

Open Door Shelter, Malta House and 40 South Main the emergency shelter and transitional housing providers in Norwalk, respectively, will continue providing comprehensive services to their clients. It is the CoC's policy that no funded program (CoC or ESG) contracted to serve families may deny admission to any family with a child under 18 or to any member of the family.

The Domestic Violence Crisis Center will continue operating its Norwalk SafeHouse emergency shelter for victims of domestic violence.

Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again

Homeless housing and service providers in Norwalk will continue to help homeless persons make the transition into permanent housing and independent living by implementing the strategies established by the CoC. These strategies will continue to include diversion when possible; prioritizing placement of households into permanent housing by length of time homeless; working with partners such as the Agency and the Norwalk Housing Authority to facilitate access to affordable housing and preventing relapses into homelessness by connecting clients to the appropriate service and following up with clients on a regular basis until it is determined that support services are no longer required.

The Norwalk Housing Authority has designated a number of Section 8 Housing Choice Vouchers to homeless individuals and families.

Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); or, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs

Homeless housing and service providers in Norwalk will continue to be partners by participating in planning and coordinating activities through the CoC.

The City uses CDBG monies to support anti-poverty programs, which help get households on the road toward financial security in order to avoid homelessness. The Agency will provide technical assistance to area businesses and employment training programs, which will work in concert to strengthen and grow the job market and develop a qualified workforce. The Agency will acquire and rehab affordable housing, increasing the number of affordable housing units on the market.

AP-75 Barriers to affordable housing – 91.220(j)

Introduction:

While it does not involve a public policy, the greatest barrier to affordable housing in Norwalk is the general market condition and the cost of housing. Norwalk uses all possible sources of funding and leverage to create and preserve affordable housing.

Actions it planned to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment

The Choice Neighborhood Initiative (CNI) is an example of the City's work to overcome expectations for a return on private investment for housing, and the general condition of the housing market. By combining resources, including the CNI grant of \$30 million, housing tax credits and other resources, the City and the Norwalk Housing Authority can offer an attractive investment for housing development. The CNI will feature a mixed income housing development of 273 units, including 136 replacement units for Washington Village, which will be owned and managed by Trinity Financial.

Land use and building regulations in Norwalk have overcome impediments to affordable housing allowing and promoting such innovations as accessory apartments. For the 'inclusionary zoning' benefits for affordable housing, the development has to be located in the City's urban core. The City will examine the extension of the requirement to other areas in the City.

The City will consider changes to its Housing Code (Chapter #59-9) which defines rooming houses as three unrelated individuals living together and includes extensive requirements for certifying/permitting a rooming house. Agencies assisting people with disabilities contract with owners of residential buildings to house people with disabilities; however, the requirements for obtaining a rooming house permit create an impediment to housing people with disabilities.

AP-85 Other Actions – 91.220(k)

Actions planned to address obstacles to meeting underserved needs

The City of Norwalk will continue to work to meet the needs of the community, including continued implementation of its Language Access Plan.

Actions planned to foster and maintain affordable housing

Through a mix of funds, including a HUD Choice Neighborhood Implementation grant and State and private resources, an increasing number of new affordable rental and ownership units will be made available over the next year and in the following four years for extremely low-, low- and moderate-income households.

The City will continue implementing its inclusionary zoning ordinance which requires new, converted or renovated housing developments in the Urban Core to make 10% of their housing units affordable to persons of very-low, low and moderate income once 20 or more units have been built. Over the next two years, the City will consider expanding the geographic scope of this ordinance beyond the Urban Core.

Norwalk Redevelopment Agency's (Agency) South Norwalk Renovation Program will acquire and rehabilitate unoccupied multi-family residential properties (two-four family) within a half-mile of the South Norwalk Train Station. The rehabilitated homes will be sold to owner-occupants earning up to 80% of the Stamford-Norwalk Area Median Income. Rental units will be restricted to households earning up to 50% of the AMI. Deed restrictions will be in place for 20 years. Counseling, landlord training and down payment assistance will be administered in partnership with the Housing Development Fund.

Actions planned to reduce lead-based paint hazards

Norwalk Housing Authority (NHA) will address lead based paint (LBP) hazards and increase access to housing without LBP hazards through the replacement of all 136 units of Washington Village apartments. When Washington Village was built in the late 1930s, lead paint was still in use.

The Agency will be rehabilitating units in the South Norwalk area. When these affordable housing units are finished, they will be free of LBP hazards. All housing developments supported by the Agency, in South Norwalk or elsewhere in the City, will be without LBP hazards.

Actions planned to reduce the number of poverty-level families

The Choice Neighborhood Initiative (CNI) will provide intensive case management to connect residents of the Norwalk Housing Authority (NHA) with services and programs that will help achieve their goals. Key partners include Norwalk Community College, Career Resources, Inc., Norwalk Community Health Center, Day Street Health Center and Norwalk Hospital. The plan also includes educational improvements and reforms. The City's Head Start program recently came under the leadership of the Housing Authority and additional school age children are

expected to enroll in the after school Learning Center program and the NHA Scholarship program. The Scholarship program assists NHA residents to continue their education after high school.

The Agency will provide technical assistance to area businesses and employment-training programs, which together will strengthen and grow the job market by developing a qualified workforce.

The Economic and Community Development loan fund will provide capital to projects with positive economic and community development benefits within the City of Norwalk's Urban Renewal Areas, expanding job opportunities.

Actions planned to develop institutional structure

Norwalk/Fairfield County Continuum of Care (CoC) provides structure to the organizations which comprise the homeless institutional delivery system. It is anticipated that the Norwalk/Fairfield County CoC, Stamford/Greenwich CoC and the Bridgeport CoC will merge in the near future. The merger will expand the capacity of the CoC.

Actions planned to enhance coordination between public and private housing and social service agencies

The Choice Neighborhood Initiative will significantly enhance coordination between public and private housing as the development will include replacement public housing units, workforce housing units and market rate units mixed together with all units designed to the same standards, regardless of the resident's income level.

The CoC will continue to be the main organization by which social service agencies coordinate and collaborate.

Program Specific Requirements

AP-90 Program Specific Requirements – 91.220(I)(1,2,4)

Community Development Block Grant Program (CDBG)

Reference 24 CFR 91.220(I)(1)

Projects planned with all CDBG funds expected to be available during the year are identified in the Projects Table. The following identifies program income that is available for use that is included in projects to be carried out.

1. The total amount of program income that will have been received before the start of the next program year and that has not yet been reprogrammed	\$280,021
2. The amount of proceeds from section 108 loan guarantees that will be used during the year to address the priority needs and specific objectives identified in the grantee's strategic plan	0
3. The amount of surplus funds from urban renewal settlements	0
4. The amount of any grant funds returned to the line of credit for which the planned use has not been included in a prior statement or plan.	0
5. The amount of income from float-funded activities	0
Total Program Income:	\$280,021

Other CDBG Requirements

1. The amount of urgent need activities

None

2. The estimated percentage of CDBG funds that will be used for activities that benefit persons of low- and moderate-income 70%